| Concret Information | | |
|---------------------|---|--|
| General Informatio | | |
| Name | : Dieric Jan Elders (1964) | |
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| Telephone | : +31.251.673137 / +31.6.53333001 | |
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| E-mail | : info@eldersconsultancy.nl | |
| Web | : www.eldersconsultancy.nl | |
| Education: | | |
| 1982-1987 | : Erasmus University Rotterdam, Department of Economic Studies | |
| | : Special studies in: strategic management, change management, organizational structuring and administrative systems/internal control systems | |
| 1987-present | : Various courses and congresses in related specialties, organizational change, | |
| 1 | organizational cultures, risk management, governance, asset management | |
| 1991-2010 | : Mindell/Schüpbach/Dworkin e.a. Process Oriented Psychology | |
| | : Training in individual counselling, guiding change in large groups, conflict | |
| | resolution and intercultural processes. | |
| | : Portland (Oregon), Zürich, Copenhagen, Bratislawa, Amsterdam | |
| Work Experience: | | |
| 1989-present | : Elders Consultancy B.V.: interim management and organizational advise | |
| 1 | Specialties: change management, financial management & real-estate | |
| | development & restructuring | |
| | : Strategic studies, feasibility studies, business plans, due-diligence research, | |
| | information memoranda, financing studies, restructuring companies, corporate | |
| | recovery, real estate recovery, financial strategies & joint venture building, M&A | |
| | investments/ financing arrangements | |
| | : CFO a.i. of various commercial companies with yearly budgets up till € 150 | |
| | million yearly and investment portfolio's up till € 4.5 billion and operating | |
| | companies in UK, Germany, France, Belgium | |
| | Real Estate projects from initiative till realization (GLA 5.000 sq.m – 100.000 | |
| | sq.m/Investment budgets till € 350 million) | |
| 1997-2001 | : Rijksmuseum Amsterdam, Managing Director | |
| | Ranking: one of top 5 attractions in the Netherlands, in top 10 world museum | |
| | attractions with 1.3 million visitors annually | |
| | : Portfolio: | |
| | * Finance and budget control; 350 Staff | |
| | * Automation and Information Services | |
| | * Commercial Outlets/Management (i.e Directorate Rijksmuseum | |
| | Merchandising Ltd., Rijksmuseum E-commerce Ltd. and Rijksmuseum Schiphol | |
| | Ltd.) | |
| | * Facilities Management | |
| | * Special Tasks: Collective Salary & Benefits Agreement negotiations with unions | |
| | for Museum sector CAO The Netherlands, Administrative Organization/Internal | |
| | Control maximization, reorganization & mergers, external contracting of suppor | |
| | groups, revenue maximization, implementation of new media & development of | |
| | new markets | |
| | : Responsible for all preparations and financing of major renovation building | |
| | complex (\in 200 million, of which approximately \in 20 million in sponsoring). | |

| | Collective Tasks within the museum sector: Member of the CAO committee responsible for the development of work condition guidelines within the Dutch museum sector); Member, Advisory Commission on Systems' Transitions rental contracts musea (VROM: Ministry responsible for Housing, Urban Development and Environment) |
|-----------------|--|
| 1992-1997 | : The Netherlands Theatre Institute, Managing Director (Staff 80) Branch Organization guiding the merger between four arts organizations, reorganization, income generation and maximization, Director: Finance, HRM, Operations/Administration Unit/Facility Director realizing major renovations of five 17th century canal houses |
| 1989-1991 | : The Amsterdam Summer University, Financial Manager, Start-up of international Summer University in cooperation with Universities of Amsterdam, Schools of Higher Professional Education Amsterdam |
| 1996-2000 | : Higher School for the Arts Utrecht, development and deliverance of post graduate courses in financial management |
| 1989-1996 | : University of Utrecht, Centre for Policy & Management Development, deliverance of post graduate courses in financial, personnel & organizational management and professional fundraising in the not-for-profit sector |
| 1989-1990 | : Higher School The Hague: Professor, sector Economics & Management, Business Organization |
| 1987-1988 | : Digital Equipment Utrecht, Information Services Planner |
| Board and Super | visory Positions: |
| 2017-present | : Member of the Supervisory Board of ROC van Amsterdam/Flevoland, Educational Institution with 35.000 students in the MRA region (secondary vocational education). 3.750 fte. Balance sheet total € 350 million. Turnover € 450 million. Special Attention Area: Financial Committee, Real Estate, Sustainability, Merger with ROC TOP |
| 2009-2017 | Chairman of the Supervisory Board of Intermaris, Housing Corporation with 17.000 houses/apartments in Noord-Holland. Balance sheet total € 1,2 billion. Special Attention Area: Joint Ventures and Societal Institutions, sustainability 2010-2012 Merger between Intermaris Hoeksteen and Wherestad, chairman of Merger Committee |
| 1997-2023 | : Member of the Supervisory Board: Amsterdam Olympic Stadium Foundation (Financial & Real estate portfolio, remuneration of staff) Renovations Project: Amsterdam Olympic Stadium, realizing area development and office-space, contracted to Pension fund Bouwinvest and an international A-Status Sport Facility |
| 2012-2015 | Member of the Supervisory Board of De Key, Housing Corporation with 35.000 houses/ apartments in Amsterdam/Zandvoort Balance sheet total € 3,9 billion. Special Attention Area: Chairman Committee Real Estate Investments & Strategy |
| 1999-2011 | : Supervisory Board, Foundation for Senior Citizens' Care, Rivierenbuurt District Realization of the new facilities, real estate portfolio, merger-integration of |

divers organizations, remuneration

risk management

2004-2010

2000-2008

: Chairman of Supervisory Board of ABC Management Groep BV, Real Estate

Chairman Supervisory Board, Gerrit Rietveld Academy (HBO) board

restructuring, new facility and renovations, remuneration, HRM policy

advisory company restructuring, change of shareholders, market strategy and

| 2001-2003 | : Supervisory Board Groothandelsgebouwen N.V., Rotterdam Stock Market (AEX), portfolio real estate development and renovations, real |
|-----------|--|
| | estate expert renovation 100.000 sq.m office building |
| 2001 | : Board Member, Gelredome N.V.(stadium, concert hall complex in Gelderland, The Netherlands Senior Advisor in debt recovery and financial restructuring in cooperation on behalve of NUON (primary investors Gelredome) |
| 2001 | : Board Member, Professional Football Foundation Vitesse Arnhem, Vitesse Beheer Ltd. and Vitesse Ltd. Board Member and Financial Restructuring on behalf of NUON |
| 1997-2001 | : Treasurer, Supervisory Counsel, Netherlands-Flemish Theatre Festival Foundation |
| 1999-2001 | : Treasurer: Amsterdam Monument Foundation, Support process placing Amsterdam on the Unesco list of Cultural Heritage Sites |
| 1998-2000 | : Board Member: Friends of the Light Vessel Trinity House LV94 Foundation |
| 1997-1998 | : Board Member: Owners' Association, Dune Residence Prinses zu Wied Castricum by the Sea |
| 1988-1998 | : Treasurer or Chairman of many different associations and foundations in divers activity fields. |